

# The Project on Europe and the Transatlantic Relationship

Belfer Center for Science and International Affairs

IN COLLABORATION WITH

## The Rafael del Pino Foundation

PRESENT

# Workshop in Global Leadership IX

### FACULTY CHAIR

#### **Juliette Kayyem**

Belfer Senior Lecturer in  
International Security,  
Harvard Kennedy School

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#### **Fernando Monge**

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#### **Erika Manouselis**

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#### **Carlota Taboada**

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Wexner - Room 434 AB

**September 28–30, 2022**

# AGENDA EASTERN TIME (CAMBRIDGE, USA)

## DAY 1. WEDNESDAY, SEPTEMBER 28

- 10:30–11:00** Welcome and Introductory Remarks
- 11:00–12:00** “Lessons from a lifetime of leadership in the Pentagon”  
**Secretary Ash Carter**, Director, Director, Belfer Center for Science and International Affairs, Harvard Kennedy School  
Location: Allison Dining Room
- 12:00–13:30** “Leading in an uncertain World”  
**Juliette Kayyem**, Belfer Senior Lecturer in International Security, Harvard Kennedy School  
Location: Allison Dining Room
- 13:30–15:00** Lunch Break  
Harvard Square/ HKS Dining Hall
- 15:00–16:30** “The new energy map and how it will shape the World in the next decade”  
**Meghan O’Sullivan**, Kirkpatrick Professor of the Practice of International Affairs, Harvard Kennedy School
- 16:30–18:00** “How to Improve Ranked-Choice Voting and Democracy”  
**Eric Maskin**, Nobel Prize in Economics, Adams University Professor, Harvard Kennedy School

## DAY 2. THURSDAY, SEPTEMBER 29

- 09:00–10:30** “The Future of Cybersecurity”  
**Bruce Schneier**, Adjunct Lecturer in Public Policy, Harvard Kennedy School
- 10:30–11:00** Break
- 11:00–12:30** “The European Union, Russia and the War in Ukraine”  
**Karl Kaiser**, Fellow, Project on Europe and the Transatlantic Relationship, Harvard Kennedy School
- 12:30–13:00** Break
- 13:00–14:30** “The US and China in a Post COVID-19 World”  
**Joseph Nye**, University Service Distinguished Professor, Harvard Kennedy School
- 14:30–15:30** Lunch Break  
Harvard Square/ HKS Dining Hall
- 15:30–16:30** Networking

## DAY 3. FRIDAY, SEPTEMBER 30

- 09:00–10:30** “Negotiation”  
**James Sebenius**, Gordon Donaldson Professor of Business Administration, Harvard Business School
- 10:30–11:00** Farewell

## BIOGRAPHIES OF LECTURERS

**Ash Carter** is the Director of the Belfer Center for Science and International Affairs at Harvard University's John F. Kennedy School of Government. At Harvard Kennedy School, he leads the Technology and Public Purpose project and serves as the Belfer Professor of Technology and Global Affairs. He is also an Innovation Fellow and member of the Corporation at the Massachusetts Institute of Technology. Carter served as the 25th United States Secretary of Defense from 2015 to 2017, after serving as the number two ("COO") and number three ("weapons czar") positions in the Pentagon. For over 35 years inside government under presidents of both political parties as well as in the private sector, Carter leveraged his extraordinary experience in national security, technology, and innovation to defend the United States and make a better world. He was awarded the Defense Distinguished Service Medal, the Department's highest civilian honor, on five separate occasions. He also launched six transformative 'Force of the Future' initiatives to change the way the department recruits, trains, and retains quality people. Most notably, he directed that all military positions be opened to women without exception. In addition to his government service, Carter has taught at many of the world's outstanding academic institutions. He has been a distinguished visiting fellow at Stanford University's Hoover Institution and a lecturer at Stanford's Freeman Spogli Institute for International Studies. At Harvard's Kennedy School from 1996 to 2009, Carter was a Professor of Science and International Affairs and Chair of the International & Global Affairs faculty and co-directed the Harvard-Stanford Preventive Defense Project. He served as a physics instructor at Oxford University, a postdoctoral fellow at Rockefeller University and M.I.T., and an experimental research associate at Brookhaven and Fermilab National Laboratories. Carter is also author or co-author of 11 books and more than 100 articles on physics, technology, national security, and management.



**Karl Kaiser** is Adjunct Professor of Public Policy Emeritus at the Kennedy School and a Fellow of the Project on Europe and the Transatlantic Relationship at the Belfer Center for Science and International Affairs. He was educated at the Universities of Cologne, Grenoble and Oxford, was assistant to Henry Kissinger at Harvard, and taught at the Universities of Bonn, Johns Hopkins (Bologna), Saarbrücken, Cologne, the Hebrew University, and the Departments of Government and Social Studies of Harvard. He was a Director of the German Council on Foreign Rela-



tions, Bonn/Berlin, and an advisor to Chancellors Brandt and Schmidt. He is a recipient of the Atlantic Award of NATO. Professor Kaiser is the author or editor of numerous articles and books in the fields of world affairs, German, French, British and US foreign policy, transatlantic and East-West relations, nuclear proliferation, and international environmental policy. He holds a Ph.D. from Cologne University and an Honorary Doctorate of the Russian Academy of Sciences.

**Eric Maskin** is the Adams University Professor and Professor of Economics and Mathematics at Harvard. He has made contributions to game theory, contract theory, social choice theory, political economy, and other areas of economics. He received his A.B. and Ph.D. from Harvard and was a postdoctoral fellow at Jesus College, Cambridge University. He was a faculty member at MIT from 1977-1984, Harvard from 1985-2000, and the Institute for Advanced Study from 2000-2011. He rejoined the Harvard faculty in 2012. In 2007, he was awarded the Nobel Memorial Prize in Economics (with L. Hurwicz and R. Myerson) for laying the foundations of mechanism design theory.



**Joseph S. Nye Jr.** is University Distinguished Service Professor, and former Dean of the Harvard's Kennedy School of Government. He received his bachelor's degree summa cum laude from Princeton University, won a Rhodes Scholarship to Oxford University, and earned a PhD in political science from Harvard. He has served as Assistant Secretary of Defense for International Security Affairs, Chair of the National Intelligence Council, and Deputy Under Secretary of State for Security Assistance, Science and Technology. His most recent books include *The Power to Lead*, *The Future of Power*, and *Presidential Leadership and the Creation of the American Era*. He is a fellow of the American Academy of Arts and Sciences, the British Academy, and the American Academy of Diplomacy. In a recent survey of international relations scholars, he was ranked as the most influential scholar on American foreign policy, and in 2011, *Foreign Policy* named him one of the top 100 Global Thinkers.



**Bruce Schneier** is an internationally renowned security technologist, called a “security guru” by the Economist. He is the New York Times best-selling author of 14 books -- including “Click Here to Kill Everybody” -- as well as hundreds of articles, essays, and academic papers. His influential newsletter “Crypto-Gram” and blog “Schneier on Security” are read by over 250,000 people. Schneier is a fellow at the Berkman-Klein Center for Internet and Society at Harvard University, a Lecturer in Public Policy at the Harvard Kennedy School, a board member of the Electronic Frontier Foundation and AccessNow, and an advisory board member of EPIC and VerifiedVoting.org. He is the Chief of Security Architecture at Inrupt, Inc.



**James K. (“Jim”) Sebenius** specializes in analyzing and advising corporations and governments worldwide on their most challenging negotiations. He is the Gordon Donaldson Professor of Business Administration at Harvard Business School, where he founded the Negotiation unit and teaches advanced negotiation to graduate students and senior executives. He also directs the Harvard Negotiation Project at Harvard Law School. With co-author David Lax, Jim originated 3D Negotiation, a uniquely powerful approach for analyzing and advising on complex negotiations. He co-founded Lax Sebenius LLC, an active firm that offers strategic negotiation advice to clients and designs organizational capability-building programs to improve outcomes in mission-critical negotiations. Sebenius’s private sector career has also included years with the Blackstone Group; in the public sector he served in the U.S. government’s Commerce and State Departments. Since 2001, he has chaired the annual Great Negotiator Award program at Harvard, which has intensively engaged with negotiators such as Richard Holbrooke, James Baker, George Mitchell, and Bruce Wasserstein. He also codirects a project that has conducted lengthy videotaped interviews with nine former U.S. Secretaries of State, from Henry Kissinger, George Shultz, and James Baker, through to Hillary Clinton, John Kerry and Rex Tillerson, about their most challenging negotiations. He is the author or co-author or editor of five books including *3D Negotiation* (Harvard Business School Press), *The Manager as Negotiator* (Free Press), *Negotiating the Law of the Sea* (Harvard University Press), and, most recently, *Kissinger the Negotiator: Lessons from Dealmaking at the Highest Level* (HarperCollins).



**Meghan L. O’Sullivan** is the Jeane Kirkpatrick Professor of the Practice of International Affairs and the Director of the Geopolitics of Energy Project at Harvard University’s Kennedy School. She is also the chair of the North American Group of the Trilateral Commission. Her third book, *Windfall: How the New Energy Abundance Opens Global Politics and Strengthens America’s Power*, was published by Simon & Schuster in September 2017. Dr. O’Sullivan has extensive experience in policy formulation and in negotiation. Between 2004 and 2007, she was special assistant to President George W. Bush and Deputy National Security Advisor for Iraq and Afghanistan during the last two years of her tenure. There, she helped run two strategic policy reviews: one on Afghanistan in the summer of 2006 and one on Iraq in late 2006 and early 2007, which led to the “surge” strategy. In her job at the National Security Council, she was responsible for building consensus around new policy directions in Iraq and Afghanistan, as well as overseeing their execution. Professor O’Sullivan has written several books and many articles on international affairs. She has been awarded the Defense Department’s highest honor for civilians, the Distinguished Public Service Medal, and three times been awarded the State Department’s Superior Honor Award. In 2008, Esquire Magazine named her one of the most influential people of the century. O’Sullivan earned a bachelor’s degree from Georgetown University, a masters of science in economics and doctorate in politics from Oxford University.



# BIOGRAPHIES OF ORGANIZERS

## The Project on Europe and the Transatlantic Relationship

**Juliette Kayyem** is in academia, the private sector, government and media, a national leader in homeland security and crisis management. She is currently the Robert and Renee Belfer Senior Lecturer and faculty chair of the Homeland Security and Security and Global Health Projects at Harvard's Kennedy School of Government. Professor Kayyem also serves as a national security analyst for CNN where she has been described as CNN's "go to" for disasters. A frequent contributor to The Atlantic, she has a weekly security segment on NPR's Boston station WGBH. Her most recent book, *The Devil Never Sleeps: Learning to Live in an Age of Disasters*, was described in a New Yorker profile as an "engagingly urgent blueprint for rethinking our approach to disaster preparedness and response." In government, she most recently served as President Obama's Assistant Secretary for Intergovernmental Affairs at the Department of Homeland Security. Previously, she was Massachusetts Governor Deval Patrick's Homeland Security Advisor, a role that included overseeing the National Guard. She is the recipient of many government honors, including the Distinguished Public Service Award, the Coast Guard's highest medal awarded to a civilian. She has also served on the Department of Homeland Security's Homeland Security Advisory Committee where she co-authored its strategic assessment of critical infrastructure and cyber security vulnerabilities. Professor Kayyem is the author or editor of six books including the best-selling book "Security Mom" in 2016, a memoir that explores the intersection, and commonalities, of her life in homeland security and her life as a mother. In 2013, she was named the Pulitzer Prize finalist for editorial columns in the Boston Globe focused on ending the Pentagon's combat exclusion rule against women, a policy that was changed that year. She won the Telly Award in 2021 for "excellence in a digital series" for her online documentaries on climate change with MyRadar.com. She is a frequent speaker and advisor to major corporations and associations on national and homeland security, planning for a crisis, cybersecurity and resiliency efforts. From 2020-2022, she served as faculty for a joint effort with Bloomberg Philanthropies and Harvard University to train mayors and city leaders for pandemic planning. Kayyem is also an innovative leader and consultant in the private sector. She is the CEO of Grip Mobility, a technology platform that provides audio and video capabilities for rideshare companies to increase the security for drivers and riders.



She was named Inc. Magazine's top 100 Female Founders in 2019. She is a Senior Advisor to Teneo, the global consulting firm, and also serves as a security advisor and consultant to several Fortune 500 companies and startups. In the past, Professor Kayyem has served as a member of the National Commission on Terrorism, as a legal advisor to US Attorney General Janet Reno, and a trial attorney and counselor in the Civil Rights Division at the Justice Department. She is a member of the Council on Foreign Relations and the Trilateral Commission. Kayyem is also a board member of Mass Inc. and the Red Cross of MA. A graduate of Harvard College and Harvard Law School, and the mother of three children, she is married to First Circuit Court of Appeals Chief Judge David Barron.

**Erika Manouselis** is the Project Coordinator for the Belfer Center's flagship research projects on diplomacy and international affairs chaired by Ambassador Nicholas Burns: the Future of Diplomacy Project and the Project on Europe and the Transatlantic Relationship. In this role, she manages day to day operations and communications, and she also contributes to research outputs. Previously, she worked as an advisor and speechwriter at the Permanent Mission of Brazil to the United Nations from 2016-2017 where she helped Brazil with negotiations for the UN's budgetary and administrative committee. She holds a B.A. in Classics and political science with honors from Brown University, an MPhil in Political Thought and Intellectual History from the University of Cambridge.



## Academic Directors

**Fernando Monge** is a senior associate with the Bloomberg Harvard City Leadership Initiative, a joint program of Harvard Business School and Harvard Kennedy School, funded by and executed in collaboration with Bloomberg Philanthropies. It is the world's most comprehensive effort to advance effective problem-solving and innovation in cities through executive education, research, curriculum development and field work. He is an adjunct professor at the IE School of Global and Public Affairs in Madrid, and collaborates with the World Bank, where previously he was a governance specialist advising on reforms to Governments in Latin America, the Middle East and Eastern Europe. His research and teaching focus on the challenges of innovating within the public sector, as well as of fostering and managing technological innovation to make cities more efficient, equitable and responsive to social needs. He holds an MPA from the Harvard Kennedy School, a Master in Fiscal Policy from UNED and the Instituto de Estudios Fiscales and B.A.s in Law and Political Science from the Autonomía University of Madrid. He has written several teaching cases and academic and policy papers on public innovation and city leadership and management. His work has been published or featured in *Apolitical*, *Governing*, *World Economic Forum*, *El País*, and *Agenda Pública*, among others.



**Álvaro Renedo** is a Spanish career diplomat. He served as Director of the Department of European Affairs and G20 in the Presidency of the Government of Spain from 2016-2018. He is also an academic, and was Associate Professor in the Complutense University of Madrid (Department of Public International Law and International Relations) from 2014-2016. He was the 2019-2020 Rafael del Pino-Ministry of Foreign Affairs of Spain Fellow, at Harvard Kennedy School (Belfer Center for Science and International Affairs, Project on Europe and the Transatlantic Relationship). He is the author or coauthor of the following publications, among others: "Tackling Negotiations to Tax the World" (*The Hill*, 2021); "Social Media Influence on Diplomatic Negotiation" (*Negotiation Journal*, 2021); "Brexit: legal and diplomatic considerations" (*Notary Public College of Madrid*, 2020); "Transatlantic Dialogue: The Missing Link in Europe's Post-Covid-19 Green Deal?" (*Belfer Center for Science and International Affairs*, Harvard Kennedy School, April 2020); "The Fragility of EU Law" (*Harvard European Law Association*, April 2020); The evolution of the legislative and budgetary powers of the European Parliament: theory and praxis in communitarian democracy" (*On Diplomacy and*



*International Relations*, vol. I, Publications of the Spanish Diplomatic Academy, Spain, 2008); and "The Spanish Presidency of the European Union and the fight against child poverty and social exclusion" (*Child Poverty and Social Exclusion. Building equity... childhood development*. Comillas Pontifical University, Child Platform, Spain, 2012).

## Rafael Del Pino Foundation

**Vicente J. Montes Gan** is the Director (CEO) of the Rafael del Pino Foundation, Vicepresident of the Spanish Association of Foundations, Founder and President of the NGO Liberdóm, member of the Board of Trustees of the NGO Flying Doctors AMREF HEALTH AFRICA, and member of the Editorial Boards of the academic magazine *Información Comercial Española*. Previous positions include: Vice-president of the UN Global Compact Spanish Network; President of the Spanish State Economists & Trade Specialist Association; Economic and Commercial Counsellor at the Embassy of Spain in Angola, Namibia, Congo, DR Congo, São Tome and Príncipe and Zambia; Director at ICEX; and Deputy Director General of the Spanish Court of Competition. He has also been Professor of Economic Analysis (Carlos III University of Madrid) and Chairman of the Department of Economics of the Ateneo de Madrid. He holds a Bachelor in Economics (Autónoma University of Madrid), a Doctorate of Philosophy (School of Law, Complutense University of Madrid) and is Member of the European Academy of Sciences and Arts. He is member of the Spanish State Economist and Trade Specialist Corps, Officer of the Royal Order of Isabel La Católica, Leão de Oro of the Republic of Angola (AIA) and I Essay Prize Casa África.



**Carlota Taboada** is the Research & Online Programs Director at the Rafael del Pino Foundation being responsible for developing and testing new in-person and virtual formats for seminars, courses, and programmes that engage dynamic audiences in in-depth, meaningful experiences around the institution. Prior to this, she worked as Cultural Manager at Casa del Lector-GSR Foundation being responsible for disseminating the institution's philosophy with a strong commitment to collaboration and impact. Previously she worked at Instituto Cervantes and Mumbai University (India). Throughout her career she has undertaken different positions of responsibility in the cultural management field. She holds a Bachelor's Degree in English Studies (University of Santiago de Compostela), an MPhil in in Culture Studies (Carlos III University of Madrid), and an MPhil in Modern Languages & Education Research (University of Murcia).





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